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Exam : **PR2F**

Title : PRINCE2 7 Foundation written Exam

Vendor : PRINCE2

Version : DEMO

NO.1 Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Answer: B

Explanation:

PRINCE2 recommends three levels of planning (Project Plan, Stage Plan, Team Plan) to reflect the needs of different levels of management involved in a project. Each plan serves a specific management purpose and addresses the needs of different management levels within the project.

References: PRINCE2 Foundation official documentation and study materials.

NO.2 The senior user needs to ensure that the outputs will be used effectively to achieve the outcomes and realize the benefits.

Which element of effective business case management is the senior user applying?

- A. Planning benefit reviews during the project
- B. The business case lifecycle
- C. Aligning products to business objectives and tolerances
- D. Establishing business justification

Answer: A

NO.3 According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. When an organization produces its business plans
- B. When authorized by the corporate, programme management or the customer
- C. After the executive has been appointed
- D. Before work to start the project commences

Answer: D

NO.4 Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Provide the Project Board with a time-driven control to capture all project risks
- C. Establish a cost-effective procedure to identify, assess and control risks
- D. Identify, assess and control problems that have occurred

Answer: C

NO.5 Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Answer: A

Explanation:

The Directing a Project process in PRINCE2 provides the Project Board with a mechanism to ensure there is continued business justification for the project throughout its lifecycle. This process is crucial for maintaining the project's alignment with organizational objectives and for making decisions at key points such as stage boundaries. References: PRINCE2 Foundation official documentation and study materials.

NO.6 Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A

Explanation:

The Project Board acts as the primary communication channel between a project and corporate or programme management. This role involves ensuring that the project aligns with corporate objectives, communicating the needs and constraints of the project to higher management, and securing necessary resources and support.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.7 What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

Explanation:

The Plans theme in PRINCE2 is responsible for estimating the cost of delivering the project. This theme involves the development of plans that outline how, when, and by whom the project's objectives are to be achieved, including the necessary resources and associated costs. References: PRINCE2 Foundation official documentation and study materials.

NO.8 What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Answer: D

Explanation:

The Work Package is the product that defines the reporting requirements between the Project Manager and the Team Manager. It describes the work, specifies the product's description, and sets out the reporting requirements among other information, ensuring that both managers have clear guidelines on communications regarding the package's delivery. References: PRINCE2 Foundation

official documentation and study materials.

NO.9 A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B

Explanation:

When a product cannot meet all the requirements specified in its baselined Product Description, the first action to take is to raise an off-specification. An off-specification is used in PRINCE2 to formally identify any forecasted deviation from the agreed product requirements or quality expectations.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.10 Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: C

Explanation:

The characteristic of a project that reflects different perspectives and motivations for customers and suppliers is its "Unique" nature. Projects typically bring together diverse groups, each with distinct objectives and expectations. The uniqueness of a project involves these varied stakeholder inputs and requirements, which often need to be balanced and managed. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.11 From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Answer: A

Explanation:

In the PRINCE2 methodology, the Team Manager obtains approval for a completed product from the Project Manager. The Project Manager is responsible for ensuring that the products delivered by the Team Managers meet the project's standards and requirements before accepting them. References: PRINCE2 Foundation official documentation and study materials.

NO.12 Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance

- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

Explanation:

The purpose of the Controlling a Stage process in PRINCE2 is to monitor and control a stage within its authorized tolerances. During this process, the Project Manager assigns work, monitors work progress, deals with issues, reports stage status to the Project Board, and takes necessary corrective actions to stay within the stage's tolerances. References: PRINCE2 Foundation official documentation and study materials.

NO.13 Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

Explanation:

Both statements are true within the PRINCE2 framework. Statement 1 is accurate as the Project Manager does have day-to-day control within the limits set by the Project Board for a management stage. Statement 2 is also correct because if a Team Manager forecasts a deviation beyond Work Package tolerances, it should indeed be referred to the Project Manager. References: PRINCE2 Foundation official study materials.

NO.14 Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

Explanation:

The Project Initiation Documentation (PID) is the base product against which the Project Board can assess progress, issues, and ongoing viability questions in PRINCE2. The PID includes key documents such as the Business Case, the Project Plan, and risk management information, providing a comprehensive reference for governance decisions throughout the project. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.15 Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project

- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

Explanation:

The Managing Product Delivery process in PRINCE2 covers the work done by external suppliers, even if they are not using PRINCE2. This process ensures that the work assigned to external suppliers is managed effectively, focusing on the acceptance, execution, and delivery of project products according to the agreed requirements. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.16 Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B

Explanation:

A characteristic that distinguishes a project from regular business operations is that it introduces business change. Projects are temporary endeavors undertaken to create a unique product, service, or result, and they often drive significant changes within an organization, unlike regular operations, which are repetitive and ongoing. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.17 Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A

Explanation:

Undertaking quality reviews is a part of quality control within the PRINCE2 methodology. Quality control involves checking products against requirements and standards through activities like reviews, tests, and evaluations to ensure they meet the expected quality levels. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NO.18 What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C

Explanation:

According to PRINCE2, a project outcome is defined as the result of the change derived from utilizing

the project's outputs. Outcomes are what the project seeks to achieve which may involve a change in the way an organization operates. References: PRINCE2 Foundation official guide and study material.

NO.19 Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

Explanation:

The statement that the quality review technique defines the quality responsibilities of the project team is false.

The quality review technique in PRINCE2 primarily focuses on checking the product's fitness for purpose, involving key parties to gain wider acceptance, and providing a baseline to manage future changes, but does not specifically define the quality responsibilities of the team. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NO.20 Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C

Explanation:

One of the key objectives of the Initiating a Project process is to tailor the organization's project management method to suit the specific requirements of the project. This involves adapting processes, controls, roles, responsibilities, and techniques to ensure they are appropriate for the project's context. References:

PRINCE2 Foundation official documentation and study materials.

NO.21 What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Answer: C

Explanation:

In PRINCE2, the collective name for individuals or groups who may be affected by or can influence a project is "Stakeholders." This includes a wide range of people such as customers, users, team members, and suppliers, each of whom has an interest in the project's successful execution and outcomes. References:

PRINCE2 Foundation manual, PRINCE2 official resources

NO.22 What product is used to maintain a record of those who have an interest in the project and

their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

Explanation:

The Communication Management Strategy is used in PRINCE2 to maintain a record of stakeholders who have an interest in the project and their information requirements. This document outlines how and when stakeholders will be kept informed about the project's progress and any issues that may arise. References:

PRINCE2 Foundation manual, PRINCE2 official resources

NO.23 What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: A

Explanation:

Effective issue and change control within a PRINCE2 project relies heavily on a configuration management system. This system tracks all items of the project, including their versions and changes, allowing for controlled changes and ensuring that all items are identified, accounted for, and monitored throughout the project. References: PRINCE2 Foundation official study guide and online resources.

NO.24 Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

Explanation:

This statement is not true as the purpose of the Initiating a Project process. The correct purpose of this process is to ensure that there are solid foundations for the project, usually after the project has already been decided as worthwhile and approved for initiation. The decision to initiate a project is typically made before the Initiating a Project process. References: PRINCE2 Foundation official documentation and study materials.

NO.25 Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of

the project's stages.

C. Create user and supplier groups

D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C

Explanation:

To control the size of the Project Board on a project that involves multiple users and suppliers, creating user and supplier groups is an effective strategy. These groups can represent broader interests and provide input to the Project Board, helping to streamline decision-making processes without overloading the board with members. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.26 Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

A. define a coding system to provide a unique identifier for the products within

B. summarize the results of the quality activities performed on

C. provide a framework to design, develop and maintain

D. define the project benefits to be achieved by each of

Answer: C

Explanation:

The purpose of the Plans theme in PRINCE2 is to provide a framework to design, develop, and maintain the project's plans. This theme ensures that the project plans are aligned with the project's objectives and facilitate effective management and control of the project throughout its life cycle. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.27 Which should be funded by a change budget?

A. Increase in agreed scope

B. Initiation stage

C. Change Authority

D. Handover activities

Answer: A

Explanation:

The change budget in a PRINCE2 project is designed to fund changes that involve an increase in the agreed scope of the project. Such changes typically require additional budget allocations as they extend or modify what the project initially planned to deliver. References: PRINCE2 Foundation official study guide and online resources.

NO.28 Which is a purpose of the Directing a Project process?

A. Create and authorize the project mandate

B. Ensure that work on products allocated to the team is authorized and agreed

C. Control the day-to-day running of the project

D. Delegate day-to-day management of the project to the Project Manager

Answer: D

Explanation:

The purpose of the Directing a Project process is for the Project Board to delegate the day-to-day management of the project to the Project Manager, providing the overall direction and management of the project lifecycle.

This process is critical for enabling the Project Manager to run the project on behalf of the Project Board within the constraints set out by them. References: PRINCE2 Foundation official documentation and study materials.

NO.29 What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

Explanation:

The first task of product-based planning in PRINCE2 is to write the Project Product Description. This description defines the project's main output, outcome, or benefit and includes the project's scope and major deliverables, forming the basis for more detailed planning. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.30 Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: A

Explanation:

A member of the Project Board is responsible for quality assurance in PRINCE2. Quality assurance is concerned with ensuring that the project's products meet the quality requirements set out in the project and that the project adheres to the appropriate corporate, programme management, or customer quality standards.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.31 Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

Explanation:

The Senior User within the PRINCE2 project management team represents the interests of those who will use the project's products and benefit from their operation after the project is complete. This role is responsible for specifying the needs of users, ensuring the solution meets these needs, and is capable of delivering the anticipated benefits. References: PRINCE2 Foundation manual, PRINCE2

official resources

NO.32 How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: A

Explanation:

The correct procedure for a Team Manager to report that tolerances are forecast to be exceeded is to create an Exception Report. This report is a crucial tool in PRINCE2 for escalating issues that cannot be resolved within the agreed tolerances, ensuring that they are brought to the attention of higher management for decision-making. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.33 How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

Explanation:

The Project Board within the PRINCE2 framework is made up of three key roles: the Executive, the Senior User, and the Senior Supplier. These roles represent the business, user, and supplier interests respectively, ensuring that the project's decision-making is balanced across these three perspectives.

References:

PRINCE2 Foundation official documentation and study materials.

NO.34 Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: B

Explanation:

During the Initiating a Project process in PRINCE2, the Project Plan provides the Business Case with necessary details, including cost estimates. This plan outlines the overall scope and timing of the project and sets the baseline for project management activities, including cost control. References: PRINCE2 Foundation manual, PRINCE2 official resources

NO.35 Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board

C. Project Assurance

D. Executive

Answer: A

Explanation:

The information in a Lessons Report should be used by the corporate group to refine, change, and improve the standards within a quality management system. This approach ensures that insights and learnings gained from individual projects are integrated into organizational knowledge and contribute to continuous improvement across all projects. References: PRINCE2 Foundation manual, PRINCE2 official resources